Stakeholder Advocacy Handbook





Office of the Organizational Ombuds Stakeholder Advocacy Handbook

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The Stakeholder Advocacy Handbook is a resource for internal and external APS stakeholders to learn more about the strategic priorities of the district and to support questions and concerns.

Information provided within the handbook has been developed for the purpose of aiding stakeholders in:

- Understanding the support provided to stakeholders by the Center for Equity and Social Justice and the Office of the Organizational Ombuds
- Enhancing knowledge of Supplier Diversity resources.
- Developing a knowledge of strategies for communicating with APS departments and leadership
- Gaining knowledge of policies, procedures, and resources for Employee Relations and Mental Health support.

The handbook highlights common concerns and provides information to connect stakeholders to APS resources.

Section I- The Center for Equity and Social Justice (CESJ) and the Office of the Organizational Ombuds

The APS Center for Equity and Social Justice (APS CESJ) was established in 2020 as the district's first office devoted solely to advancing equity in education. The creation of the CESJ is part of the district's overall commitment to keep equity at the forefront and help shift how we think about issues and make decisions.

The Office of the Organizational Ombuds supports the work of the CESJ and the needs of stakeholders by elevating processes and procedures to:

Develop Options and Listen **Strategies** Listen to stakeholder concerns as Explain and clarify APS policies, a confidential, independent, and procedures, and protocols to promote neutral resource equitable resolution of concerns Review and discuss strategies in Provide timely, empathetic, and conjunction with APS leadership informed responses to aid in resolution to achieve the best possible of concerns and resource coordination outcomes for stakeholders

Guide

Collaborate

Offer collaborative problem-solving and informal dispute resolution tools to resolve conflicts and promote stakeholder self-advocacy

Facilitate equitable access to resources and information for all APS stakeholders

Build relationships with external and internal stakeholders to support APS strategic vision and Equity Commitments

Collaboratively review APS policies and regulations to promote equity, effective educational outcomes, and organizational efficiency

Section II- Business and Supplier Diversity Resources

The Office of Equitable Resource Strategy works to eliminate discrimination against businesses on the basis of race, color, national origin and gender; to monitor and remedy, as appropriate, the effects of past and present discrimination. The Office works to promote full, inclusionary contracting practices within the district and encourage full and open competition in the Atlanta Public Schools' procurement and purchasing activities.

Learn More About the Office of Business and Supplier Diversity

Section III- Communicating with Atlanta Public Schools

The leadership of Atlanta Public Schools believes that positive stakeholder communication is critical to the support and success of the district. APS utilizes a variety of channels to communicate directly with students, parents, employees, community partners, and other key stakeholders. The following are suggested strategies for connecting with APS leadership, schools, and departments.

- Visit the <u>APS website</u> for district announcements, event updates, school, and employee calendars.
- Learn more about the APS 2020-2025 Strategic Plan.
- Sign-up for student and parent access portals for district news and updates.
- Follow Atlanta Public Schools on social media outlets.
- Utilize the Let's Talk platform to submit questions, concerns, or feedback to APS.

Section IV- Resources for APS Employees

The Office of the Organizational Ombuds works with APS employees to field questions and address informal concerns. Atlanta Public Schools employees are encouraged to work with the Division of Human Resources and the Office of Employee Relations for any of the following.

- Official District Communication regarding employee policies, procedures, and protocols
- Formal employee complaints and grievances
- Facilitation of formal mediation conferences for employee matters

Employees that believe they have been exposed to discriminatory practices or unfair treatment in the workplace should report concerns to their supervisor (i.e., principal, site manager, etc.) or to the Office of Internal Resolutions/Employee Relations (OIR/ER).

Strategies for Employee Communication

Establish and open line of communication to gain clarity

Maintain a solution-oriented perspective and attitude when communicating with leadership, colleagues, and stakeholders

Be transparent about tasks and assigned work deliverables

Hear and accept constructive feedback

Discuss goals that could benefit individual and team growth

Document performance related concerns in writing

Section V- Employee Support and Mental Health Resources

Atlanta Public Schools supports employees in their professional and personal growth. Employees are encouraged to seek assistance from internal and external resources to meet individual and professional development needs.

Office of Employee Relations	Employee Assistance Program- (EAP)
Employee Well- Being	APS Employee Well-Being Resources
Human Resources	<u>Division of Human Resources</u>
Employee Handbook	2021-2022 APS Employee Handbook
Office of the Organizational Ombuds	Office of the Organizational Ombuds
Questions, Concerns, Feedback	Let's Talk * The Let's Talk platform allows students, parents, and stakeholders to contact the district to share questions, concerns, or feedback. Submitting questions or concerns through the Let's Talk platform provides an additional avenue to connect with APS.